



ATLAS
SALT

**Developing the Great Atlantic Salt Project:
North America's First New Salt Mine in
Nearly Three Decades**

TSXV:SALT

| January 2026

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This presentation includes certain "forward-looking information" and "forward-looking statements" (collectively "forward-looking statements") within the meaning of applicable Canadian securities legislation. All statements other than statements of historical fact included herein, including without limitation statements relating to the future operating or financial performance of the Company, are forward-looking statements. Forward-looking statements are frequently, but not always, identified by words such as "expects", "anticipates", "believes", "intends", "estimates", "potential", "possible", and similar expressions, or statements that events, conditions, or results "will", "may", "could", or "should" occur or be achieved. Forward-looking statements in this presentation relate to, among other things: completion, delivery and timing of project components and requirements, and analysis and assumptions related thereto. Actual future results may differ materially. There can be no assurance that such statements will prove to be accurate, and actual results and future events could differ materially from those anticipated in such statements. Forward-looking statements reflect the beliefs, opinions and projections on the date the statements are made and are based upon a number of assumptions and estimates that, while considered reasonable by the respective parties, are inherently subject to significant business, technical, economic, and competitive uncertainties and contingencies. Many factors, both known and unknown, could cause actual results, performance or achievements to be materially different from the results, performance or achievements that are or may be expressed or implied by such forward-looking statements, and the parties have made assumptions and estimates based on or related to many of these factors. Such factors include, without limitation: the timing, completion and delivery of required permits, supply arrangements and financing. Readers should not place undue reliance on the forward-looking statements and information contained in this news release concerning these times.

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Qualified Person

The scientific and technical information contained in this presentation was approved by Andrew Smith, P. Eng., the Company's Project Director and General Manager for the Great Atlantic Salt Project and a "Qualified Person" under National Instrument 43-101.

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All values in Canadian dollars unless noted. Some figures are rounded.

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THE GREAT ATLANTIC SALT PROJECT ("SALT")

Large-Scale Global Relevance

Developing a world-class salt mine (4 Mtpa of nameplate production capacity) and the newest salt mine in North America in ~30 years¹

Strategic Location

Newfoundland, Canada, a top-tier global mining jurisdiction with close proximity to the import-dependent North American market

World-Class Resource De-Risked Project

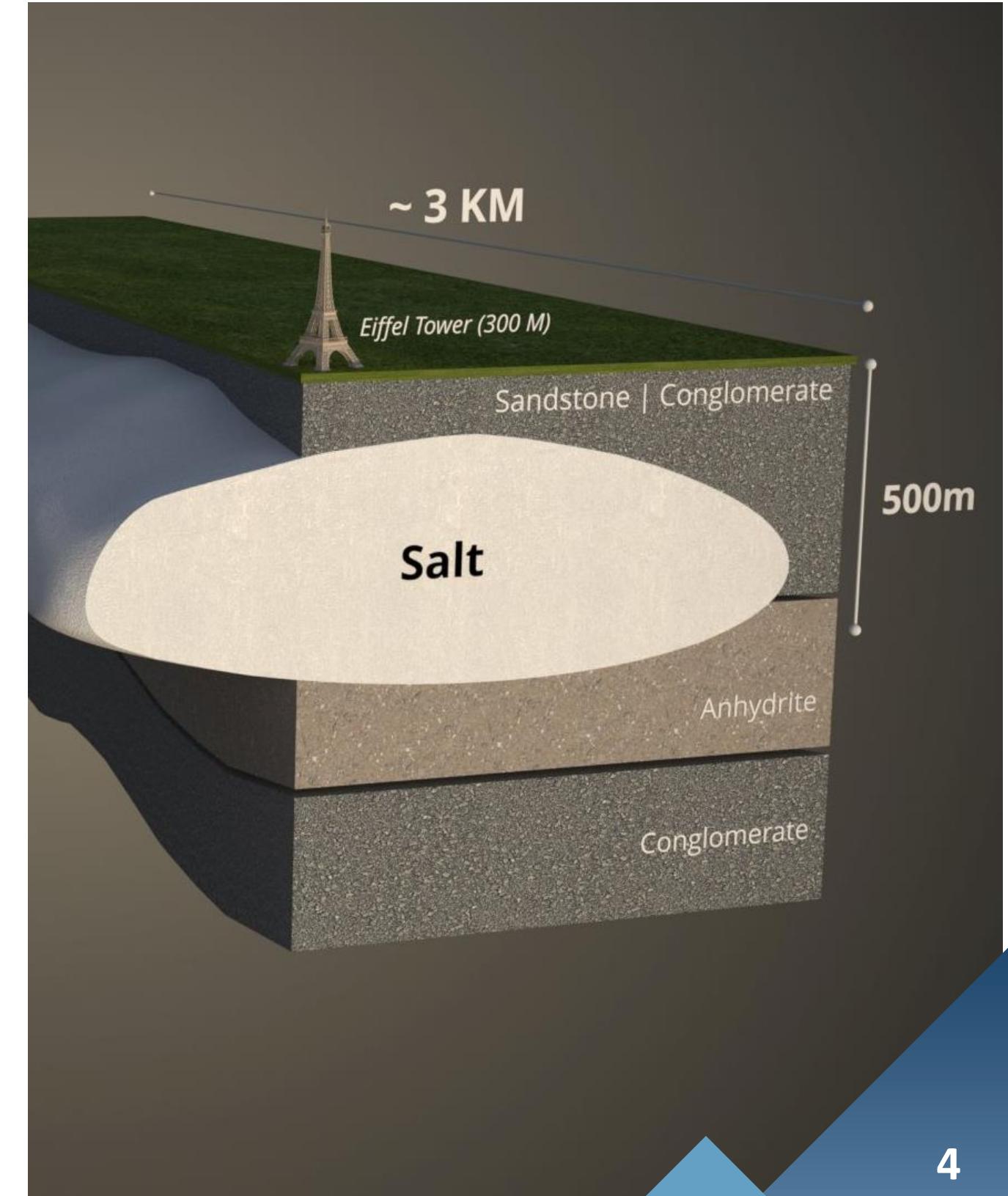
Shallow, high-grade, homogeneous, and thick; 2P Reserves of 95.0 Mt at 95.9% NaCl². FS Completed, EA Released with Conditions³

Compelling Economics²

After-tax Payback: 4.2 years
After-tax NPV8: \$920M
LOM post-tax average annual FCF: ~\$188M

Substantial Upside Potential²

868 Mt of inferred salt resource (95.2% NaCl), excluded from current production plan, could increase annual production and mine life



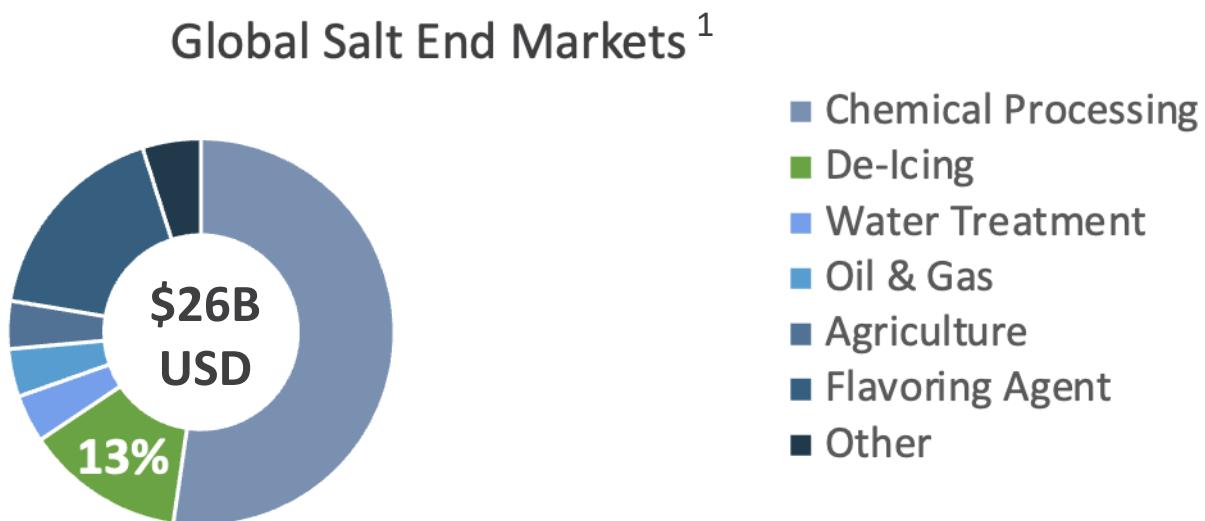
1. Mining.com Article, January 2025 - <https://www.mining.com/atlas-to-develop-newfoundland-s-great-atlantic-salt-deposit/>

2. 2025 Updated Feasibility Study - Technical Report on the Great Atlantic Salt Project, Newfoundland and Labrador, Canada - <https://shorturl.at/dxxtI>; 2025 Updated Feasibility Study Press Release – September 2025 - <https://shorturl.at/c1LYL>

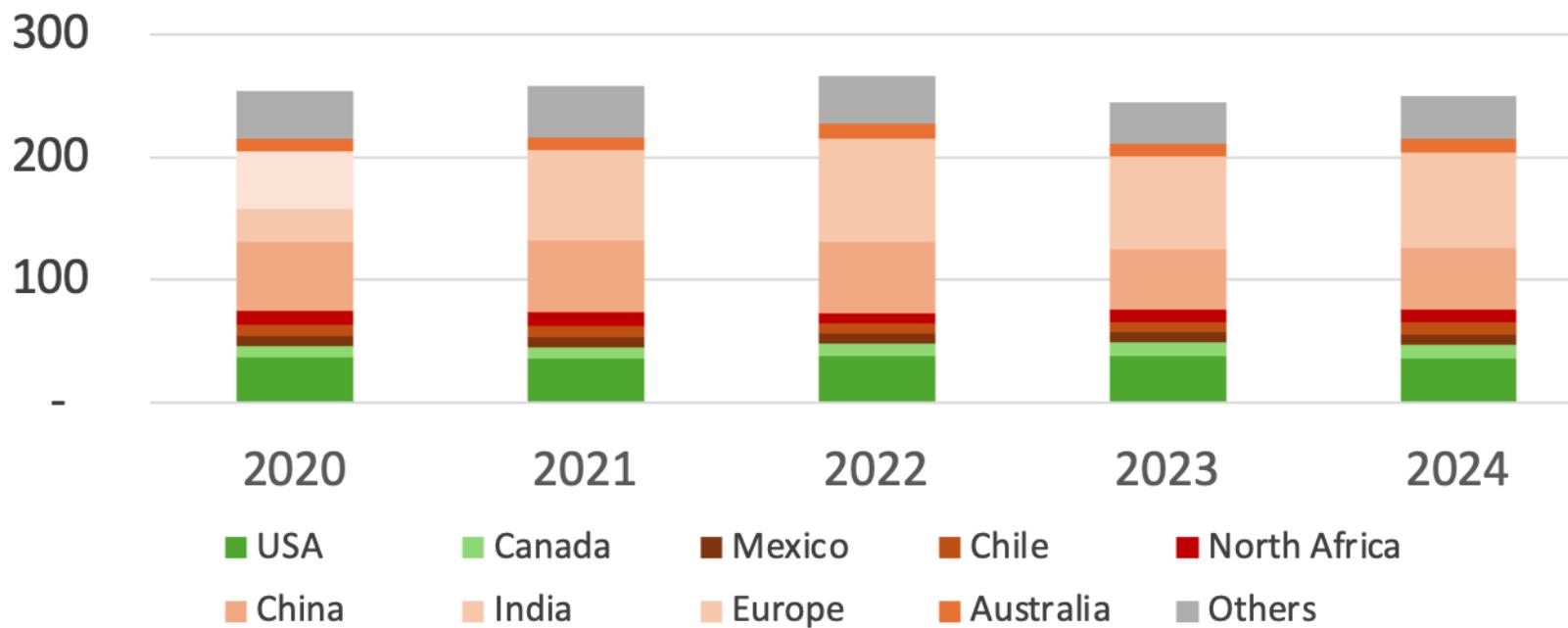
3. Atlas Salt Announces Release with Conditions Under the Environmental Protection Act for the Great Atlantic Salt Project, April 2024 - <https://shorturl.at/vYFg9>

OVERVIEW OF SALT MARKET

US\$26B Global Salt Market in 2024¹:
 Various End Markets & Concentrated Supply



Global Salt Production by Country (Mtpa)²

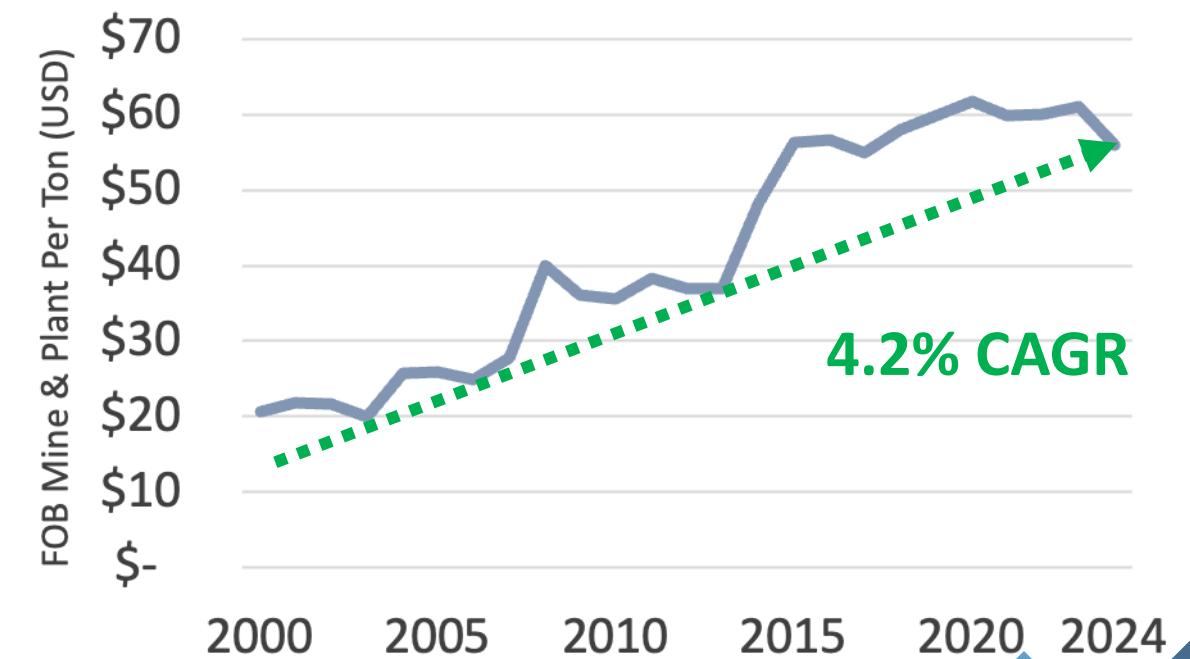


SALT is Focused on Serving the North American Salt Market for De-Icing

Estimated Annual North American De-Icing Salt Market Size:

28.5 Mt - 36Mt³ → \$2.3B - \$2.9B⁴

Average Price of Rock Salt in the USA²



1. Fortune Business Insights - Salt Market Size, Share, Growth, and Forecast Report 2024-2032 - June 2025 - <https://shorturl.at/s2Bcr>

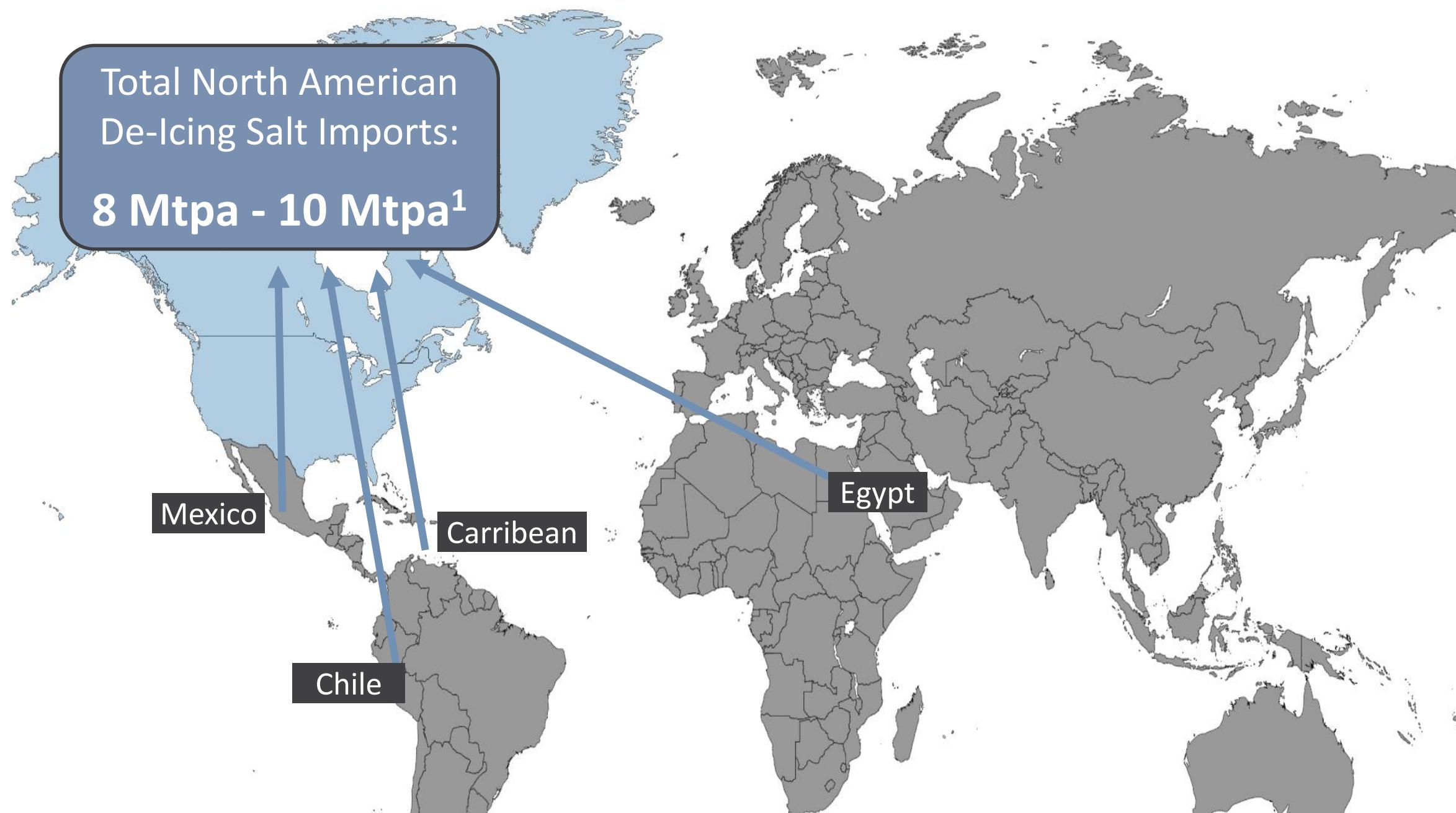
2. United States Geological Survey – Salt Statistics 2000-2024 - <https://shorturl.at/qbeQ6>

3. 2025 Updated Feasibility Study - Technical Report on the Great Atlantic Salt Project, Newfoundland and Labrador, Canada - <https://shorturl.at/dxxTj>; 2025 Updated Feasibility Study Press Release – September 2025 - <https://shorturl.at/c1LYL>

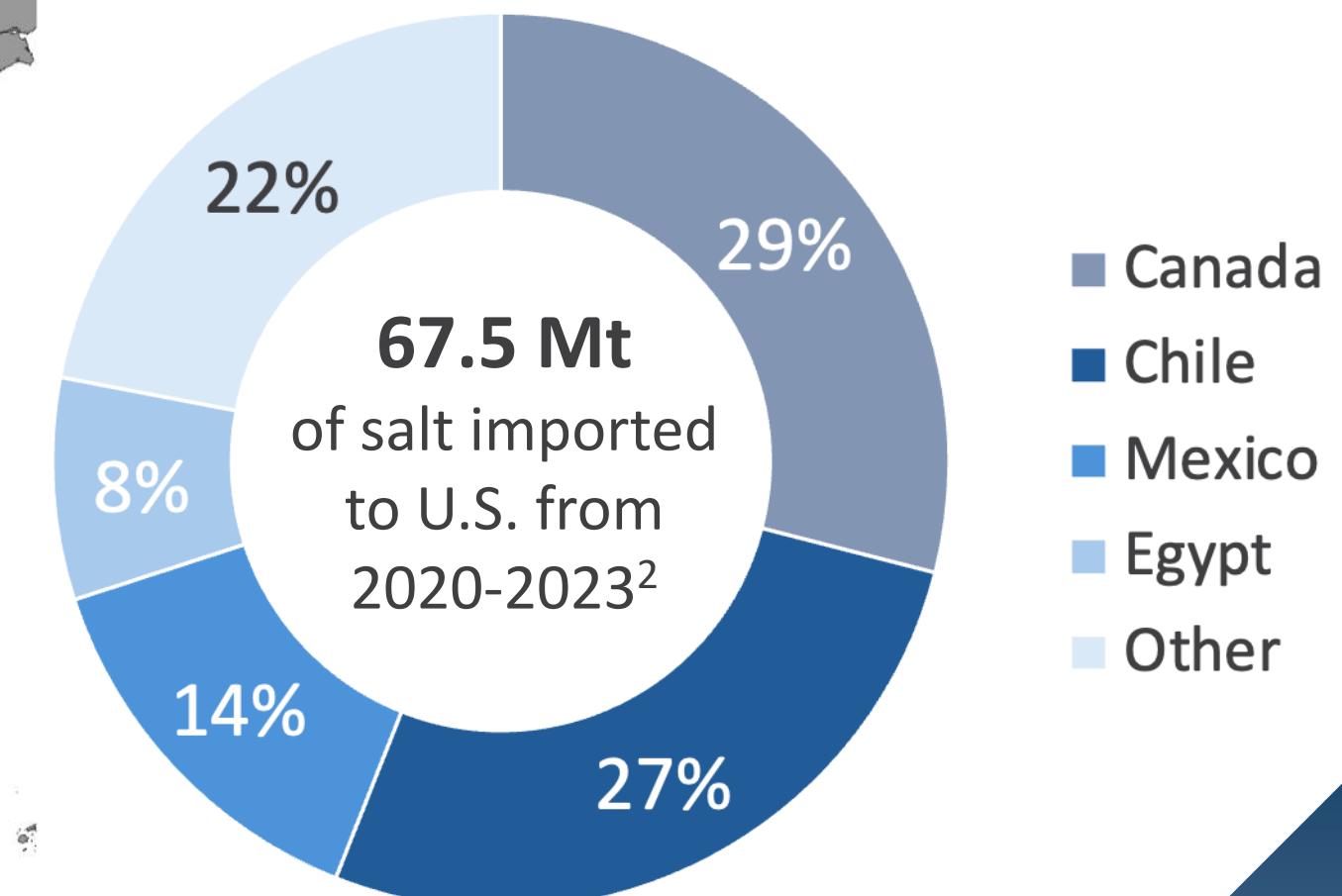
4. Computed by multiplying the estimated market size in Mtpa by the 2025 updated feasibility study's base price of \$81.7

NORTH AMERICA IS RELIANT ON SALT IMPORTS

Great Atlantic Salt's Planned Production is Easily Absorbed by the Current Market Deficit



United States Salt Import Sources
(2020-2023)²



ROAD SALT SHORTAGES IN NORTH AMERICA

Road Salt Shortages and Price Increases Highlight Market Fragility; Substantiates Appetite for New Supply

"Road salt shortage for second time in less than a year... price for wholesale road salt has also climbed... from \$65 or \$70 a ton to almost \$190 a ton" - **Ontario, January 2026¹**



"Rising road salt prices hit Rochester-area small businesses amid early winter demands... American Rock Salt increased prices for commercial customers by \$25 a ton" - **New York, December 2025²**



"The decision not to implement the Buy American Salt Act preference in the new contract was based on many factors, including the shortages experienced this past winter" - New York, August 2025³



"With winter far from over, New York has a road salt shortage" - **New York, February 2025⁴**



1. Baah, Afua. "Snow contractors see road salt shortage for second time in less than a year". CityNews Toronto. January 2026 - <https://shorturl.at/VFRvP>

2. Calzetoni, Natalie. "Rising road salt prices hit Rochester-area small businesses amid early winter demands". 13WHAM ABC News. December 2025 - <https://shorturl.at/CU7ro>

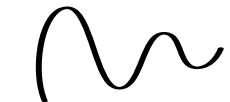
3. Han, Jeongyoon. "How opting to 'Buy American' and a moderately harsh winter cost New Yorkers \$6 million". New York Public News Network. August 2025 - <https://shorturl.at/FCqu6>

4. Feiereisel, Amy. "With winter far from over, New York has a road salt shortage". North Country Public Radio. February 2025 - <https://shorturl.at/outqK>

KEY NORTH AMERICAN SALT EVENTS SINCE 2001

Closures & Environmental Issues At Legacy Salt Mines Highlight Need For New Domestic Salt Supply;
No Other Salt Mines or Expansion Projects Currently Planned in North America Comparable to Atlas Salt

2001



2020

2021

2024

Last New Salt Mine to Open in North America¹

- American Rock Salt mine in New York opened in 2001; the **newest to open in >50 years at the time**
- Largest salt mine in the United States; >3M tons/year for de-icing markets⁵

K+S Sells Salt Assets in the Americas²

- German-based K+S's Americas salt assets, including Morton and Windsor Salt, sold to Stone Canyon Industries Holding for US\$3.2B
- **Represents 12.5x 2019 EBITDA**

North America's First-Ever Salt Mine Closes³

- Cargill's Avery Island salt mine in Louisiana ceased production after opening in the mid 1800s
- **Removed 2.5M tons /year** of domestic supply to the US east coast de-icing market

Divestiture Issues Persist for Cargill⁴

- Cargill's remaining salt assets in New York and Cleveland remained unsold since 2023 sale process began due to environmental risks
- Closure **would remove ~2M tons/year** of supply

1. American Rock Salt – Our History - <https://americanrocksalt.com/our-history/>

2. May 2020 – K+S Sells Americas Salt Business to Stone Canyon Industries Holding, Mark Demetree and Affiliates - <https://shorturl.at/J7kZR>

3. January 2021 - Cargill Announces End of Salt Production at Avery Island Salt Mine - <https://www.cargill.com/2021/cargill-announces-end-of-salt-production-at-avery-island-salt-mi>

4. August 2024 – Future of Cargill's Salt Mine Remains in Limbo - <https://shorturl.at/6v14V>

5. March 6, 2025 – United Steelworkers Union – Salt of the Earth - <https://shorturl.at/IW20v>

MAJOR RECENT TRANSACTION: US SALT ACQUIRED



to be acquired by



for total consideration of

US\$907.5 Million

Announced in December 2025¹

Highlights recession-resilient & stable growth characteristics of salt¹

- **16.5x EV / LTM EBITDA^{2,3}**
- **Blue-Chip Investor Participation¹**
- **US Salt Profile^{1,2}**

Blackstone

ABRAMS CAPITAL



- Vertically integrated producer of high-purity evaporated salt in Watkins Glen, New York, founded in 1893
- 2021 carve-out from Kissner by Emerald Lake Capital Management
- \$131M LTM revenue with ~42% Adj. EBITDA margins
- 100+ years of remaining reserves & resources



1. December 8, 2025 - Press Release: ContextLogic to Acquire US Salt from Emerald Lake in \$907.5 Million Transaction

2. ContextLogic Investor Presentation - December 2025

3. Calculated by dividing \$907.5M transaction value by \$55M LTM EBITDA implied from \$131M LTM sales at 42% margin

MARKET PROXIMITY = COMPETITIVE ADVANTAGES

3 Days to Ship to Boston from SALT
vs >14 Days from Egypt or Chile



1

Local Supply Advantages

- Displacing portion of overseas imports
- Serving Buy Canadian/North American sentiment
- De-risks security of supply for North American market

2

Cost Advantages

- End market proximity results in lower-cost transportation, averting long-distance shipping (minimize CIF-FOB spread)
- Access to established road, port, and electricity infrastructure reduces CAPEX and OPEX
- Shallow mine depth supports lower costs

3

Sustainability Advantages

- Shorter shipping distance & time reduces carbon footprint (<3 days to Boston vs >14 days from Egypt or Chile)
- Access to abundant and clean hydro electricity in NL
- SALT is far less GHG intense versus other mines¹

1. Atlas Salt ESG Report, The Path to a Sustainable Legacy, August 2024 - <https://shorturl.at/Ymuah>

2. 2025 Updated Feasibility Study - Technical Report on the Great Atlantic Salt Project, Newfoundland and Labrador, Canada - <https://shorturl.at/dxxTi>; 2025 Updated Feasibility Study Press Release – September 2025 - <https://shorturl.at/c1LYL>

LOCATED IN A TOP-TIER MINING JURISDICTION



- Newfoundland & Labrador ("NL") was rated the 9th best mining jurisdiction globally by Fraser Institute in 2025 based on mineral content and government policy alignment¹
- Existing high-quality infrastructure provides cost and logistical advantages to serve the North American market
- NL has attention of major mining companies & institutions:
 - **Equinox Gold** acquired Calibre Mining, owner of Valentine Gold Project in Central Newfoundland²
 - **Eldorado Gold** announced JV with Tru Precious Metals Corp., owner of Golden Rose Project³
 - **FireFly Metals'** \$100M raise with BMO in June 2025⁴
 - **Eric Sprott's** continued support of New Found Gold⁵
 - **B2Gold's** strategic investment in AuMEGA Metals⁶

1. 2025 Fraser Institute's global mining investment attractiveness ranking - <https://shorturl.at/Ovhk>

2. Equinox Gold, February 2025 - <https://shorturl.at/WndHT>

3. Tru precious Metals, July 2024 - <https://shorturl.at/iNFTg>

4. FireFly Metals, June 2025 - <https://shorturl.at/vtdLY>

5. New Found Gold, May 2025 - <https://shorturl.at/7mG2w>

6. AuMEGA Metals, October 2022 - <https://shorturl.at/IWUjx>

ESTABLISHED INFRASTRUCTURE & MINING HISTORY

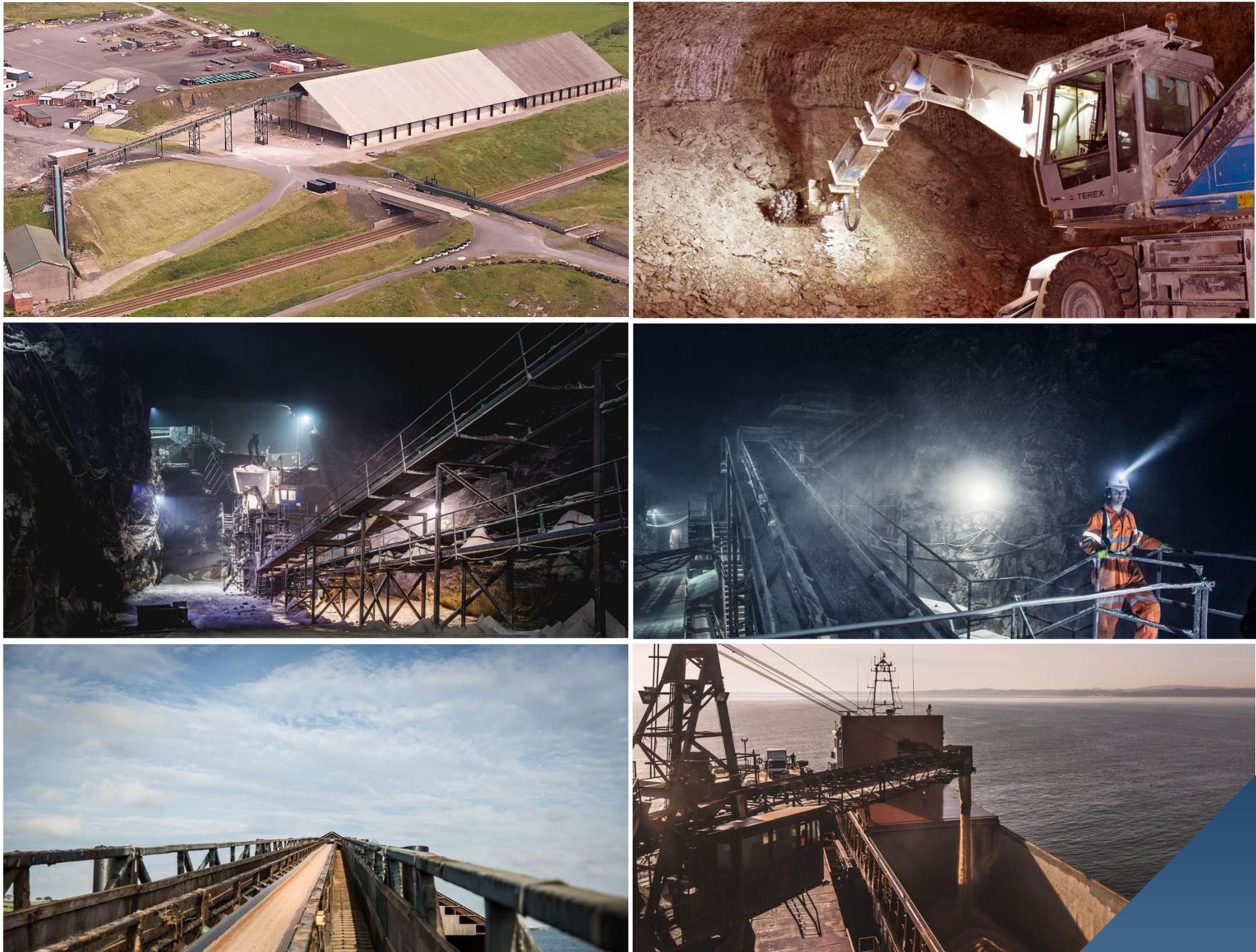


KEY OUTCOMES - 2025 UPDATED FEASIBILITY STUDY

Significantly De-Risked Project With Substantial Improvements to Economics & Design¹

- 1. Shorter mine life** pulled forward production & cash flow & reduced reliance on longer-term forecasts
 - Mine life now 24.3 years vs 34
 - Avg. annual tonnes shipped up >60% to 4.0M
 - LOM Avg. Price/Tonne reduced by 5%
 - NPV8 increased 66% to \$920M
- 2. Incorporated feedback from EA process** to meet conditions of release in April 2024
- 3. De-risked mine design** with optimized production, drift engineering plan, port & logistics improvements, Sandvik equipment integration, etc
- 4. Updated sales mix** to prioritize higher-margin sales

The Great Atlantic Salt Project's Design Has Been Proven At Irish Salt Mining's Kilroot Mine²



A WORLD-CLASS RESOURCE...

Ideal Shape & Uniquely Shallow Depth

- Homogenous, shallow resource is accessible via declines as opposed to costly shaft sinking
- World's largest salt mine (Goderich) depth is ~600m under Lake Huron vs ~180m from surface for Great Atlantic Salt ^{1,2}

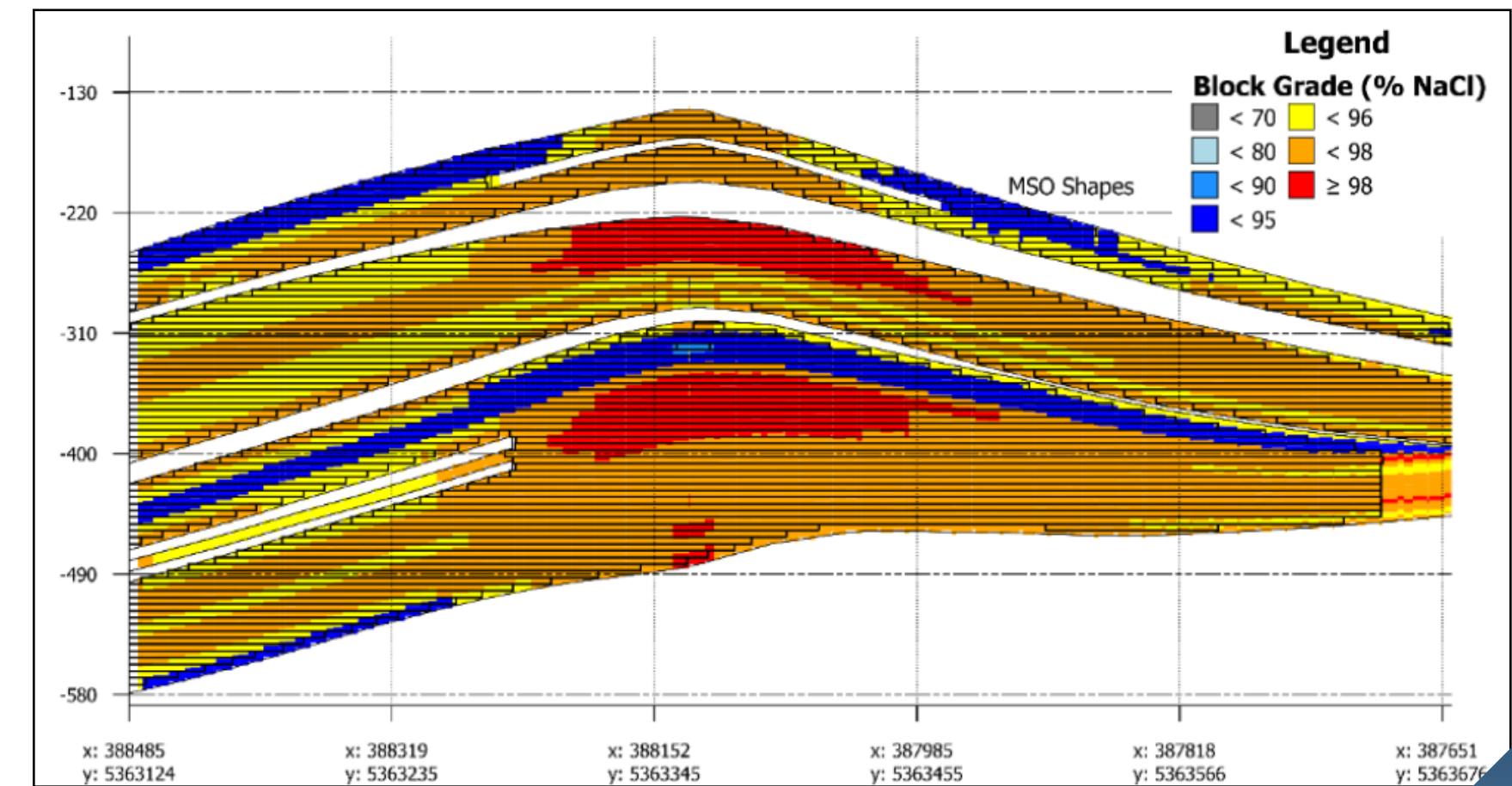
High Continuity

- Resource modelling indicates a tremendous continuity with average thickness of 200m (ranging 68m-340m)¹

High-Purity Optionality

- Exhibits significant concentrations of high-grade reserves (>98% NaCl)
- Concentrated around the 'pillow' shape within the broader salt horizons

Reserve Class ³	Grade (% NaCl)	Tonnes (Mt)	Contained NaCl (Mt)
Probable	95.9	95.0	91.1
Resource Class ³	Grade (% NaCl)	Tonnes (Mt)	Contained NaCl (Mt)
Indicated	96.0	383	368
Inferred	95.2	868	827



Cross-section of Great Atlantic Salt Deposit Illustrating Grade Variations¹

1. 2025 Updated Feasibility Study - Technical Report on the Great Atlantic Salt Project, Newfoundland and Labrador, Canada - <https://shorturl.at/dxxTi>; 2025 Updated Feasibility

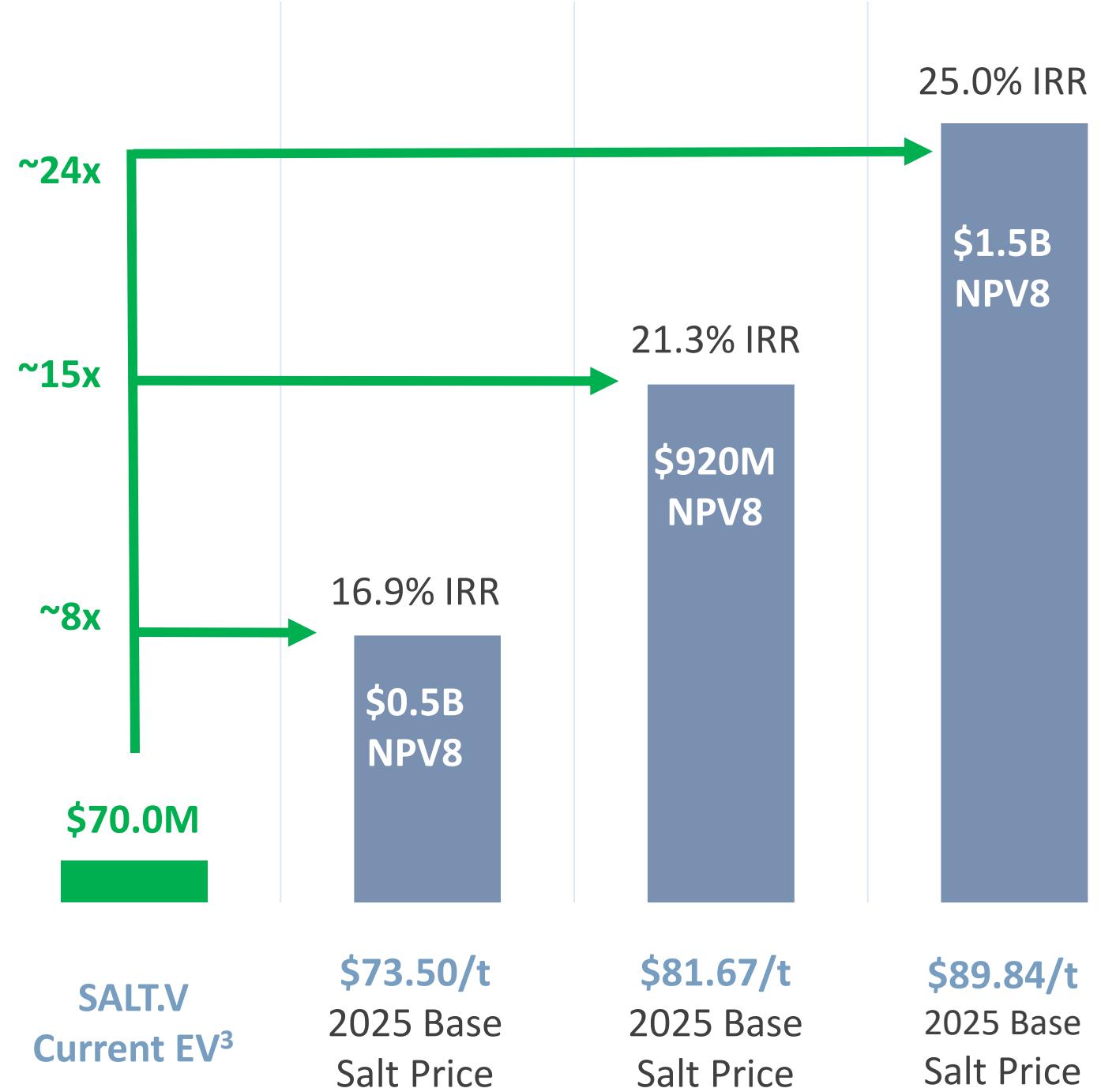
Study Press Release – September 2025 - <https://shorturl.at/c1LYL>

2. Compass Minerals, Retrieved June 2025 - <https://www.compassminerals.com/who-we-are/locations/goderich-ontario/>

3. Atlas Salt 2025 Updated Feasibility Study Press Release – September 2025 - <https://shorturl.at/c1LYL>

... DRIVES ROBUST PROJECT ECONOMICS

Post-Tax 2025 Base Price Sensitivity Analysis¹



Select Financial Metrics for Great Atlantic Salt^{1,2}

\$4.6B LOM Cumulative Post-Tax Cash Flow ⁴	\$407M LOM Average Annual Net Revenue
\$325M LOM Average Annual Pre-Tax Operating Cash Flow	\$589M Pre-Production CAPEX
\$188M LOM Average Annual Post-Tax Cash Flow	\$609M Total LOM Sustaining CAPEX

1. 2025 Updated Feasibility Study - Technical Report on the Great Atlantic Salt Project, Newfoundland and Labrador, Canada - <https://shorturl.at/dxxTi>; 2025 Updated Feasibility Study Press Release – September 2025 - <https://shorturl.at/c1LYL>

2. LOM figures consider results during the 24.3 year mine life and do not include pre-production or post-production years. Cumulative numbers include pre-production capex and post-production reclamation years.

3. See Slide 25 for Enterprise Value calculation

4. Does not include pre-production or post-production capital costs

COMPARABLE SALT ASSET VALUATION BENCHMARKS

Comparables Offer Market Insights On Public & Private Salt Asset Valuation Benchmarks

				
Company	Compass Minerals ¹	K+S Americas Salt ²	US Salt ³	Atlas Salt UFS ⁴
Status	Public	Private	Private	Public
Revenue	US\$1,244M	-	US\$131M	US\$290M / \$407M
FCF	US\$128M	-	-	US\$134M / \$188M
EBITDA	US\$182M	US\$257M	US\$55	US\$232M / \$325M
EV	US\$1,741M	US\$3,200B	US\$907.5M	US\$50M / \$70.0M
EV/EBITDA	9.6x	12.5x	16.5x	-

1. Compass Minerals financial and market valuation data sourced from FactSet intraday January 12, 2026. Revenue, FCF, and EBITDA are all last twelve months.

2. May 2020 – K+S Sells Americas Salt Business to Stone Canyon Industries Holding, Mark Demetree and Affiliates - <https://shorturl.at/J7kZR>

3. [ContextLogic Investor Presentation - December 2025](#). Calculated by dividing \$907.5M transaction value by \$55M LTM EBITDA implied from \$131M LTM sales at 42% margin

4. Atlas Salt revenue, FCF, and EBITDA from technical report: 2025 Updated Feasibility Study - Technical Report on the Great Atlantic Salt Project, Newfoundland and Labrador, Canada - <https://shorturl.at/dxxTi>; 2025 Updated Feasibility Study Press Release – September 2025 - <https://shorturl.at/c1LYL>. EV calculation per Slide 25. Conversion to USD with a 1.40x USD/CAD exchange rate.

SUMMARY OF 2025 UPDATED FEASIBILITY STUDY

Select Operating Metrics	2023 FS ¹	2025 UFS ²	Var
Mine Life (Years)	34	24.3	-26%
Avg. LOM Production Capacity (Mtpa)	2.5	4.0	+63%
Future Expansion Capacity (Mtpa)	4.0	N/A	-
Reserve Grade (%NaCl)	96%	96%	-
Production Grade (% NaCl)	>95%	>95%	-
Payable Tonne Metrics (LOM Avg)			
Selling Price/t (Base \$72.2 vs \$81.7)	\$124.9	\$118.4	-5%
Net Revenue/t	\$113.4	\$109.4	-4%
AISC (FOB Turf Point) ³	\$42.7	\$34.9	-18%
Margin ⁴	\$70.7	\$74.5	+5%
Capital Expenditures			
Initial Capital Expenditure (M)	\$480	\$589	+23%
LOM Sustaining Capital (M)	\$600	\$609	+2%
Economics			
After-Tax NPV8 (M)	\$553	\$920	+66%
After-Tax IRR	18.5%	21.3%	+15%
After-Tax Payback (Years)	4.8	4.2	-12%

High-Grade Resource Base

Atlas hosts one of North America's highest-purity salt deposits, supporting efficient production and premium-grade output

Low-Cost, Clean Mining

Shallow deposit enables efficient mining with no tailings. Underground, physical processing with no chemicals cuts costs and supports strong ESG performance¹

Robust Project Economics¹

After-tax NPV8 = \$920M

After-tax IRR = 21.3%

Operating Cost = \$28.2 / t shipped



De-Risked With Updated Feasibility Study ("UFS") in 2025

Optimized existing infrastructure to unlock 4Mtpa of nameplate production, re-affirmed pricing, updated CapEx/OpEx, incorporated outcomes of the Environmental Assessment process, and refined the mining design (e.g. drift)

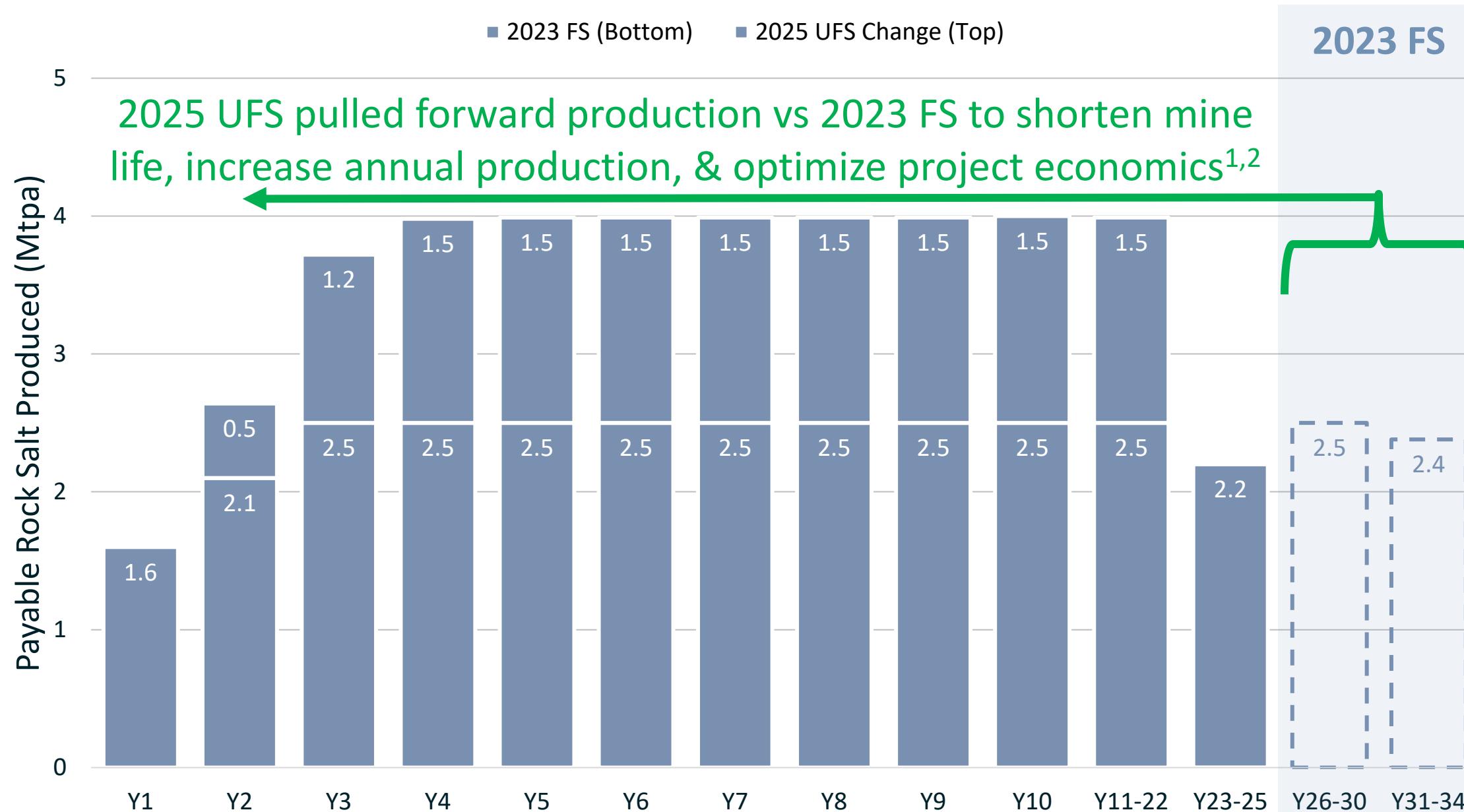
1. 2023 Feasibility Study - Technical Report on the Great Atlantic Salt Project, Newfoundland and Labrador, Canada- <https://shorturl.at/f1sc>

2. Atlas Salt 2025 Updated Feasibility Study Press Release – September 2025 - <https://shorturl.at/c1LYL>

3. Average operating cost plus average sustaining capex over the mine life, per payable/shipped tonnes

4. Calculated as Net Revenue less AISC

OPTIMIZED PRODUCTION PROFILE WITH UPSIDE



Large-Scale Production
4.0 Mtpa Nameplate Production Through LOM²

High-Grade Consistency
95.9% Average NaCl Grade Over LOM²

90.3 Mt
NaCl Shipped over LOM², With Potential Upside

De-Risked Production With Upside^{1,2}

2025 UFS Pulled Forward Production

- Shortened mine life to 24.3 years from 34 by pulling forward production and cash flow realization to achieve nameplate production of 4 Mtpa
- Reduced reliance on far-out assumptions
- Increased NPV8 by 66% to \$920M

Grow Reserves & Extend LOM

- Feasibility Study base case did not include 868 Mt of Inferred salt resources (95.2% NaCl), supporting possible production increases and life of mine extensions

1. 2023 Feasibility Study - Technical Report on the Great Atlantic Salt Project, Newfoundland and Labrador, Canada- <https://shorturl.at/lfisc>

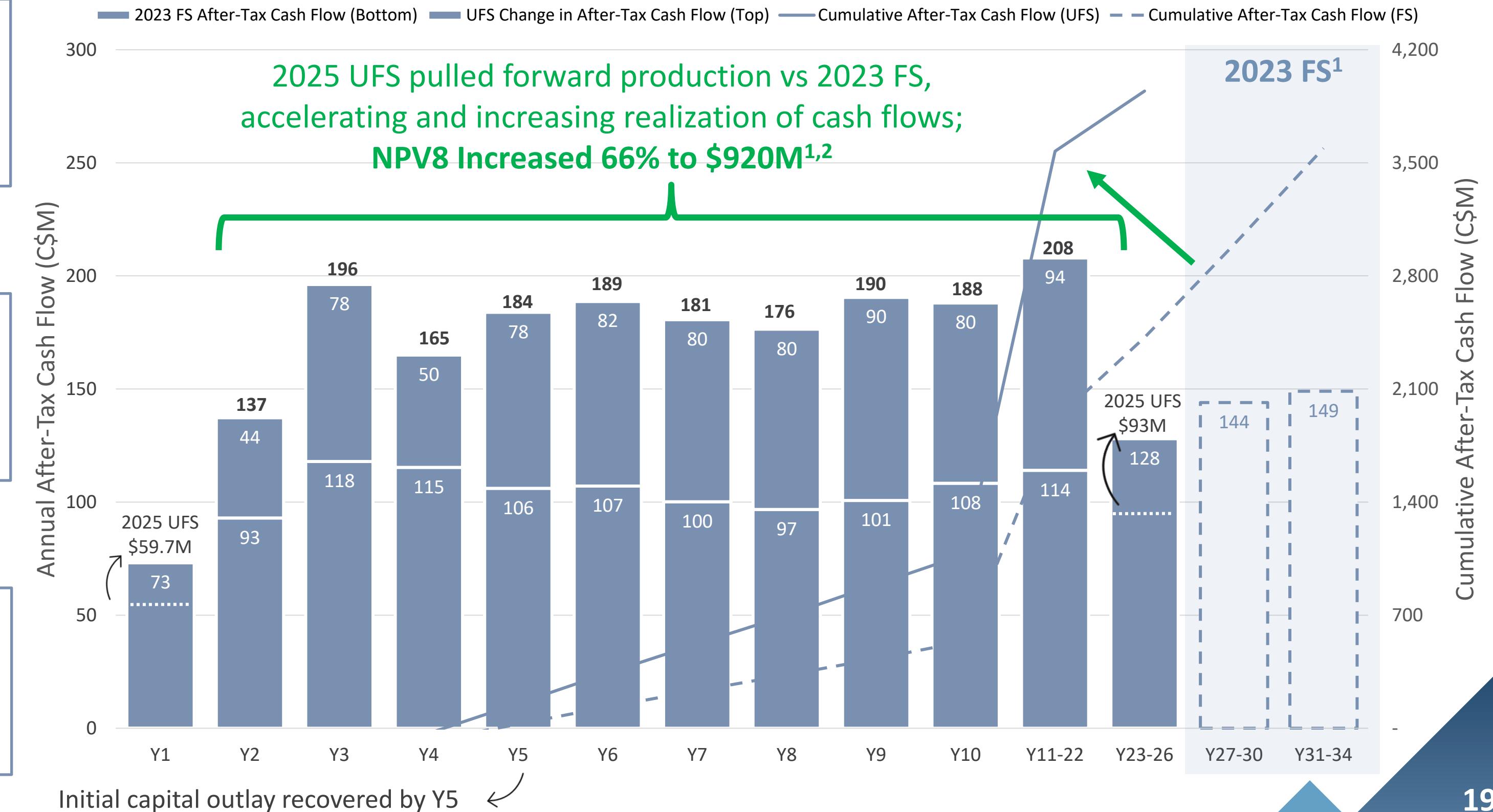
2. 2025 Updated Feasibility Study - Technical Report on the Great Atlantic Salt Project, Newfoundland and Labrador, Canada - <https://shorturl.at/dxxTi>; 2025 Updated Feasibility Study Press Release – September 2025 - <https://shorturl.at/c1LYL>

STRONG CASH FLOW GENERATION THROUGH LOM

\$188M
LOM Average Annual Post-Tax Cash Flow^{2,3}

\$3.9B
Cumulative Post-Tax Cash Flow^{2,3}

\$920M
After-Tax NPV⁸²



1. 2023 Feasibility Study - Technical Report on the Great Atlantic Salt Project, Newfoundland and Labrador, Canada- <https://shorturl.at/lflsc>.

2. 2025 Updated Feasibility Study - Technical Report on the Great Atlantic Salt Project, Newfoundland and Labrador, Canada - <https://shorturl.at/dxxTj>; 2025 Updated Feasibility Study Press Release – September 2025 - <https://shorturl.at/c1LYL>

3. LOM figures consider results during the 24.3 year mine life and do not include pre-production or post-production years. Cumulative numbers include pre-production capex and post-production reclamation years.

THE VISION: AN INNOVATIVE MINE DESIGN

Underground Mining & Processing

- Deposit geometry allows for a compact, efficient site layout with consistent ore access and reduced development time
- Shallow depth (~180m) supports rapid development and reduced upfront costs

Enclosed Conveyor System

- Enables the continuous movement of salt from site to Turf Point Marine Terminal with minimal re-handling
- Enclosed to minimize dust, noise, and other environmental disturbances

All-Electric Mine

- Extensive use of Battery Electric Vehicles, especially underground, improves safety via cleaner air quality & minimizes carbon footprint



SUBSTANTIAL COMMUNITY & ECONOMIC IMPACT



Local Economic Contributions¹

- **\$2.7B** in tax revenue, much of it staying local
- **\$1.9B** in household spending across NL
- **\$90M** to municipalities
- **Multi-generational economic engine** for Newfoundland and Labrador



Environmental Contributions¹

- **Fully electric**, low-emission operation powered by clean hydro power
- **No tailings or chemicals**, with minimal surface impact
- **Efficient logistics** reduce transport emissions and cost

ENVIRONMENTAL ASSESSMENT COMPLETED

Electrified, Low-Emissions Operation With Industry-Leading Environmental Performance



NL Environmental Minister released SALT from provincial environmental assessment process in April 2024³ after only ~2 months of review



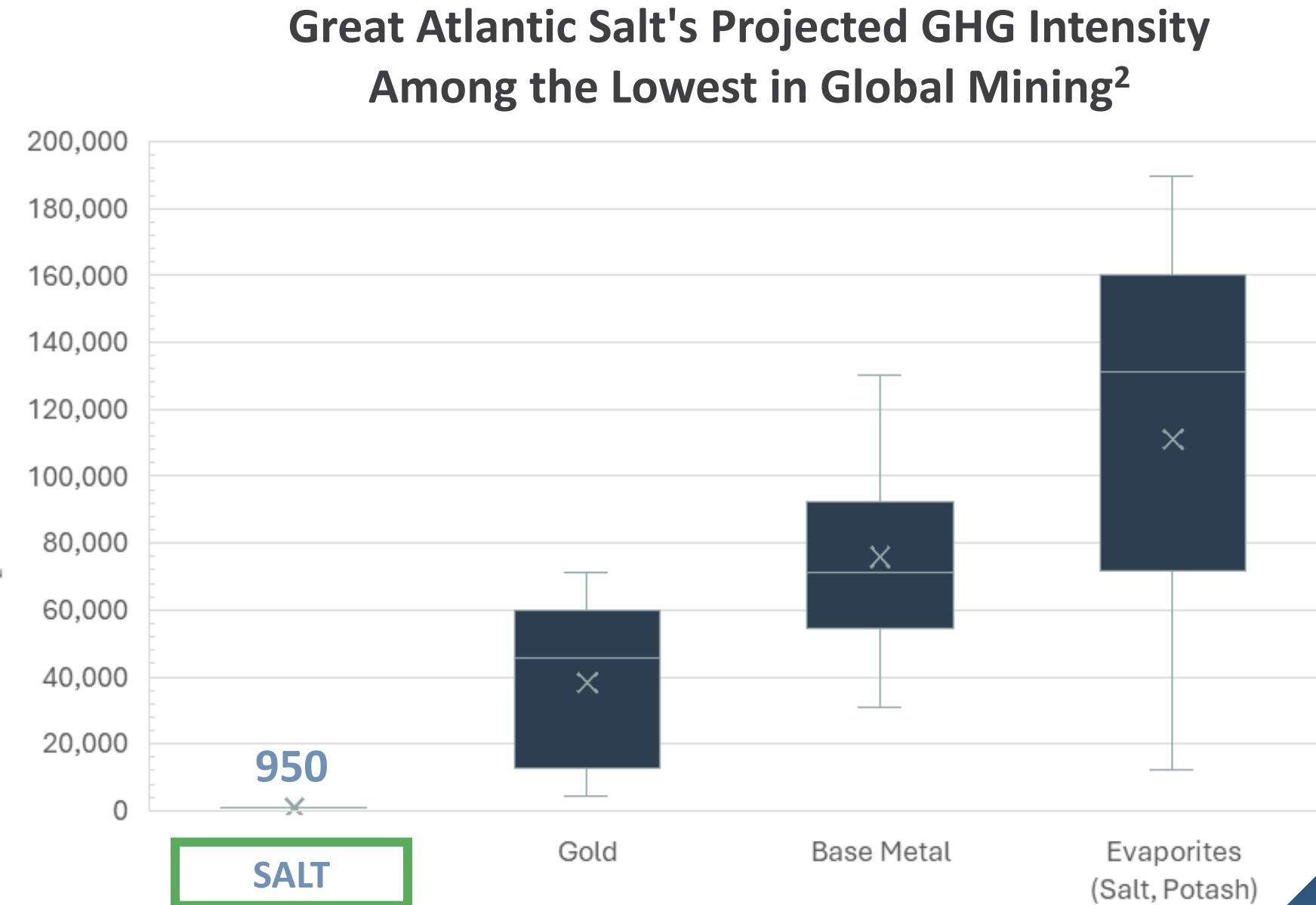
Electrified operations powered by clean hydropower¹



No tailings, no chemicals, minimal land use¹



SALT's Scope 1 GHG emissions of 79 tonnes/year is comparable to just **4 Newfoundland households**⁴



1. 2025 Updated Feasibility Study - Technical Report on the Great Atlantic Salt Project, Newfoundland and Labrador, Canada - <https://shorturl.at/dxxTj>; 2025 Updated Feasibility Study Press Release – September 2025 - <https://shorturl.at/c1LYL>
2. Atlas Salt ESG Report, The Path to a Sustainable Legacy, August 2024 - <https://atlassalt.com/wp-content/uploads/2024/08>. Study was based on 2023 FS with minimal changes expected from 2025 UFS
3. Atlas Salt Inc. Announces Release with Conditions under the Environmental Protection Act for the Great Atlantic Salt Project , April 2024 - <https://shorturl.at/X55DC>
4. Atlas Salt Greenhouse Emissions Study Validates Low Carbon Great Atlantic Salt Project, January 2024 - <https://shorturl.at/snPNu>. Study was based on 2023 FS with minimal changes expected from 2025 UFS

SELECT STRATEGIC AGREEMENTS SECURED



SCOTWOOD INDUSTRIES LLC

Salt Production Off-Take Agreement

- Memorandum of Understanding ("MOU") with Scotwood Industries¹
- Targeted volumes of 1.25 to 1.5 Mtpa¹
- Largest distributor of packaged retail de-icing salt in the US



Equipment Financing

- MOU for provision of mining equipment & engineering support
- Value of \$73 million²
- Sandvik is a global high-tech engineering group providing sustainable solutions to manufacturing, mining, and infrastructure industries



Engineering Lead

- MOU establishing Hatch as the Lead Engineering Partner and Integrated Project Delivery Partner
- Proven experience delivering the world's largest soft-rock mines
- Existing NL presence

1. Press Release on Atlas Salt and Scotwood Industries MOU, August 20, 2024 - <https://shorturl.at/eEGcw>

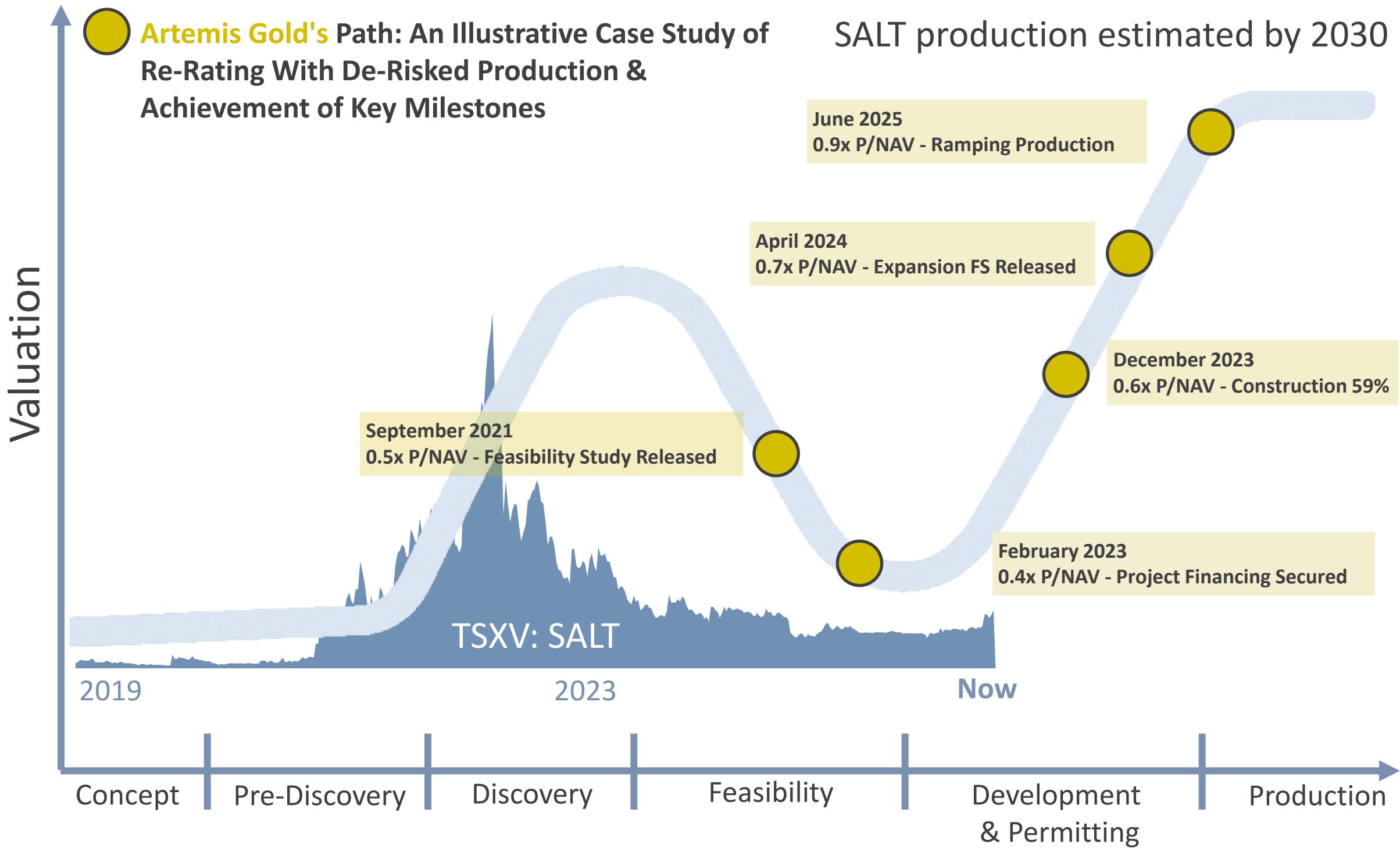
2. Press Release on Atlas Salt and Sandvik Equipment Supply and Financing Agreement, September 9, 2024 - <https://shorturl.at/fzHXX>

3. 2025 Updated Feasibility Study - Technical Report on the Great Atlantic Salt Project, Newfoundland and Labrador, Canada - <https://shorturl.at/dxxTi>; 2025 Updated Feasibility Study Press Release – September 2025 - <https://shorturl.at/c1LYL>

4. Press Release on Atlas Salt and Hatch Ltd., November 12, 2025 - <https://shorturl.at/irvTn>

POSITIONED FOR RE-RATE & VALUE CREATION

Case Study: Tracking the Lassonde Curve En Route to Production^{1,2}



Select Milestone Priorities

- Environmental Assessment
- Feasibility Study
- Early Works Development Plan Approved by Government
- Updated Feasibility Study
- Secure Financing Package
 - Endeavour Financial engaged for project finance
- Strategic Partnership(s)
- Obtain Remaining Permits
- Potential for Additional Offtakes / Equity Participation
- Finish Mine Construction

1. Illustrative purposes only. Timeline of stock price graph may not perfectly correspond with life-cycle stages indicated on horizontal axis
 2. Artemis Gold's P/NAV multiples are analyst consensus per FactSet on the date of the milestone press releases, rounded to nearest tenth

MANAGEMENT TEAM



Nolan Peterson
CEO & Director

- 20+ years in mine development, operations & finance
- Former CEO of World Copper; advanced \$1B+ in assets



Jeffrey Kilborn
CFO & VP, Corporate Development

- Former CFO of Canadian Gold Corp.
- 20+ years in mining finance, capital markets & advisory



Robert Booth
VP, Eng. & Construction

- Delivered \$1.5B+ in mine builds for Newmont & Hudbay
- 30+ years of engineering & project leadership



Andrew Smith
Project Director & General Manager

- 10+ years in underground mine construction
- Former Head of PMO at Dumas; led \$500M+ in project builds

BOARD OF DIRECTORS



Patrick Laracy - Founder & Chairman
Founder of Atlas Salt with 30+ years in resource exploration and development. Seasoned leadership in technical and executive management.



Bob Kelly - Director
Professional geoscientist with over 40 years in senior mining roles. Former VP at Teck Resources with deep experience in operations, safety, and mine development.



Rowland Howe - Director
Salt industry veteran who led Compass Minerals' Goderich mine to a record 7.5 million tonnes per year. Brings unmatched operational expertise.



F. Carson Noel - Director
Business consultant and former lawyer with two decades of experience advising public companies. Recognized governance leader in Newfoundland.



Fraser H. Edison - Director
Experienced business leader in Atlantic Canada. Chair of Rutter Inc. and former board member of Newfoundland Hydro. Strong background in finance and infrastructure.



Nolan Peterson – CEO & Director
Mining executive with 20+ years in finance, operations, and development. Former CEO of World Copper, advancing \$1B+ of assets. Holds an MBA, CFA, and P.Eng.

A COMPELLING INVESTMENT OPPORTUNITY



Developing a World-Class & Unique Resource Into a Globally Significant Underground Salt Mine

Strategically Positioned to Serve the Heavily Import-Reliant North American Road Salt Market

Feasibility Study Reveals Compelling Economics & Cash Flow to Drive Value Creation as Project Progresses

Expansion Potential Represents Meaningful Upside If Mine Life is Extended & Production Increased

Experienced & Aligned Leadership Team Advancing to De-Risk Project by Achieving Key Milestones

Capital Structure (January 12, 2026)

Ticker Symbol	TSXV:SALT
Last Price	\$0.69
Average 3-Month Daily Trading Volume	~170,000
Basic Shares Outstanding ¹ (M)	108.2
Fully-Diluted Shares Outstanding (M) ²	116.5
Fully-Diluted Market Cap (M)	\$80.4
Net Cash (M) ³	\$10.4
Enterprise Value (M)	\$70.0
Fiscal Year End	December 31
Insider Ownership	>40%

No Warrant Overhang Outstanding

1. Shares outstanding data per Atlas Salt's Q3 2025 MD&A plus 10.9M shares issued in Oct. 21, 2025 LIFE offering.
2. Includes 5.2M options and 3.1M equity-linked units
3. Per Q3 financial statements, excluding leases, plus gross proceeds of \$8.7M from Oct. 21, 2025 LIFE offering.

Clean Balance Sheet

MINERAL RESERVES & RESOURCES

Reserve Class ¹	Horizon	Grade (% NaCl)	Tonnes (Mt)	Contained NaCl (Mt)
Probable	2-Salt	95.9	39.3	37.6
	3-Salt	95.9	55.8	53.5
	All	95.9	95.0	91.1

Reserve Notes:

1. CIM (2014) definitions were followed for Mineral Resources.
2. Salt prices are not directly incorporated into the Mineral Reserve designs, however the mean Mineral Reserve grades exceed the 95% NaCl ($\pm 0.5\%$) specification outlined in ASTM Designation D632-12(2012).
3. A minimum mining height of 5.0 m and width of 17.0 m were used for production rooms.
4. Sterilization zone 8.0 m below the top of salt and 5.0 m above the bottom of salt have been applied.
5. A mining extraction factor of 100% was applied to all excavations
6. Bulk density is 2.16 t/m³
7. Planned process recovery is 95%
8. Numbers may not add due to rounding

Resource Class ¹	Horizon	Grade (% NaCl)	Tonnes (Mt)	Contained NaCl (Mt)
Indicated	1-Salt	-	-	-
	2-Salt	95.9	160	154
	3-Salt	96.0	223	214
	All	96.0	383	368
Inferred	1-Salt	95.3	195	186
	2-Salt	95.3	288	274
	3-Salt	95.0	385	366
	All	95.2	868	827

Resource Notes:

1. CIM (2014) definitions were followed for Mineral Resources.
2. Mineral Resources are estimated without a reporting cut-off grade. Reasonable Prospects for Eventual Economic Extraction were instead demonstrated by reporting within Mineable "Stopes" Optimised (MSO) shapes, with a minimum height of 5 m, minimum width of 20 m, length of 40 m, and minimum grade of 90% NaCl, with a 5 m minimum pillar width between shapes.
3. Bulk density is 2.16 t/m³.
4. Mineral Resources that are not Mineral Reserves do not have demonstrated economic viability.
5. Mineral Resources are inclusive of Mineral Reserves.
6. Salt prices are not directly incorporated into the Mineral Resource MSO minimum target grades, however, the mean Mineral Resource grades exceed the 95.0% NaCl ($\pm 0.5\%$) specification outlined in ASTM Designation D632-12 (2012).
7. Numbers may not add due to rounding.

APPROVED PERMITS

- ✓ Environmental Assessment
- ✓ Early Works Development Plan
- ✓ Environmental Protection Plan – Construction-Phase Mitigations
- ✓ Waste Management Plan – handling, Storage, transport, and Disposal
- ✓ Water Resource Management Plan – Drainage, Settling Basins, and Discharge
- ✓ Wetland Conservation Plan – Preservation and Mitigation Strategies
- ✓ Bat Preventative Measures Plan – Species Protection and Monitoring
- ✓ Gender, Diversity, Equity & Inclusion Plan – Workforce Participation and Commitments
- ✓ Benefits Plan - Local Hiring, Procurement, and Community Benefits

NORTH AMERICA'S TOP PRODUCING SALT MINES

North America's Legacy Salt Mines Are Old With Many Subjected to Challenging Operating Conditions;
Atlas Salt Offers Fresh, Generational, & Relatively Simple Salt Supply For East Coast Markets

